1. University of Memphis/SW Rural Cooperative

\$777,894.00

The University of Memphis, in collaboration with the National Institute for School Leadership (NISL), the American Institutes for Research (AIR), and the Center for Research in Educational Policy (CREP) will lead the Southwest Tennessee Educational Leadership (SWTNEL) initiative to replicate the innovative, research-based and effective Executive Development Program developed by NISL. Forty-eight school administrators from seven school districts from the Southwest TN Rural Educational Cooperative and the new unified Shelby County School District will participate in the NISL Executive Development Program, which meets the grant replication criteria and the goals to shift from school management to successful collaborative instructional leadership.

2. Tennessee Valley Learning Network Consortium

\$799,046.00

Five districts, Polk County Schools, Monroe County Schools, Sweetwater Schools, Marion County Schools, and Bradley County Schools form the Tennessee Valley Learning Network Consortium and in collaboration with the National Institute for School Leadership (NISL), the American Institutes for Research (AIR), Battelle for Kids, the SE CORE, and Lee University will replicate the innovative, research-based and effective Executive Development Program developed by NISL. Sixty school leaders, 30 current and 30 aspiring, from the five school districts will participate in the NISL Executive Development Program, which meets the grant replication criteria and the goals to shift from school management to successful collaborative instructional leadership.

3. Clarksville-Montgomery County School System/Mid-Continent Research for Education and Learning (McREL) \$784,280.80

The Clarksville-Montgomery County School System and McREL will develop the capacity of 250 leaders in the district, including instructional supervisors, principals, assistant principals, and teacher leaders using the McREL Balanced Leadership curriculum. The partnership will maintain a core focus on developing highly skilled and innovative school level leaders, while concurrently building capacity within the larger organization to develop and support a replicable pipeline of highly skilled leaders to address future needs.

- 4. Vanderbilt University/Six TN school districts/East China Normal University \$700,000.00
 This leadership development project will be a collaborative partnership between Vanderbilt
 University, the districts of Memphis, Tipton, Metro Nashville, Murfreesboro, Loudon, and
 Knoxville schools, school principals in Shanghai, China and the Institute of Schooling Reform and
 Development at East China Normal University. This collaborative will develop greater
 understanding and expertise, including protocols, tools and resources about how school
 principals can nurture teacher leadership and instructional capacity for improved student
 performance.
- 5. University of Tennessee/Knox, Roane, Morgan, and Blount School Districts \$269,472.78

 The University of Tennessee Center for Educational Leadership will partner with the above districts in a Replication grant to achieve the following four goals:
 - Increase the number of aspiring administrators in the pipeline for participating school districts.
 - Build a database concerning administrative strengths and weaknesses and skill sets of administrative aspirants and new administrators in participating school districts.

- Increase the ability of administrators to build effective teaching and school leadership teams
 through reflective practice, peer coaching, and mentoring by utilizing strategic team
 building, and leadership skills based on Gallup Principal Insight, Gallup Strengths Finder, and
 NAASP Leadership Skills Assessment results.
- Increase the ability of administrators to empower their schools to embrace accountability by framing leadership and evaluation structures around Common Core Curriculum, TAP, and TEAM frameworks.

6. Sumner County and David Lipscomb University

\$266,537.00

Sumner County Schools is seeking a development grant designed to develop shared leadership through the use of a teacher leader at each campus within the district. Teacher leaders will serve as instructional coaches to lead and support principals and teachers in the implementation of programs, practices, and strategies which will have direct impact on teacher effectiveness and student outcomes. Through the use of teacher leaders, teachers will gain intentional, targeted, and personalized support in the implementation of the Common Core State Standards, instruction, assessment and technology.

7. Greene County and Unicoi County

\$174,900.00

Increasing the capacity of our administrators in the Greene County Schools and the Unicoi County Schools is essential to the success of our teachers and thus our students. Central to the implementation of this development grant is the creation of cross-county Leader Results Teams, small groups of building leaders who come together to take part in four collaborative critical leadership and management actions: learning, taking action, gathering evidence, and interpreting.

8. Tennessee Turnaround School Leaders Network

\$112,733.25

The Tennessee Turnaround School Leaders Network (TTSLN) is a partnership between Local Education Agencies (Achievement School District, Metro Nashville Public Schools), charter management organizations (Aspire Public Schools, KIPP Memphis, LEAD Public Schools), nonprofit organizations (Tennessee Charter School Incubator, The Ayers Institute for Teacher Leadership), and an institute of higher education (Lipscomb University). A diverse mix of school leaders (and their managers) from turnaround settings will receive targeted, high-impact professional development and participate in an ongoing support network that will be facilitated by the Ayers Institute for Teacher Leadership at Lipscomb University. Research shows that giving turnaround school leaders the knowledge, skills and support to continually improve the instructional core in their schools will lead to higher student outcomes and greater retention of strong leaders.

Total Funding Amount: \$3,884,863.70